



Memorandum

DATE: March 22, 2013

TO: Chairman and Members of the Board

FROM: Kevin H. Roche, General Manager

SUBJECT: Agenda for the March 28, 2013 Finance Committee Meeting/Budget Workshop

There is a **Finance Committee Meeting/Budget Workshop scheduled for Tuesday, March 28, 2013 at 4:00PM** at ecomaine's Waste-to-Energy facility. The agenda for this meeting is as follows:

1. Approval of the February 6, 2013, Finance Committee Meeting Minutes (*Attachment A*)
2. Review the proposed FY '14 Budget (*Attachment B*)
3. Review (**only if time permits**) of Financial Statements – FY '13 (February YTD)
 - Statement of Revenues and Expenses (*Attachment C*)
 - Statistical Data (*Attachments D-1, D-2 & D-3*)
 - Balance Sheet (*Attachment E*)
 - Cash Flows (*Attachment F*)
 - CIP (*Attachment G*)
4. Other
5. Future Meetings:
 - Recycling Committee Meeting: March 28th (Thursday) @ **3:00PM**.
 - Finance Committee Meeting/Budget Workshop: March 28th (Thursday) @ 4:00PM.
 - Audit Committee Meeting: April 11th (Thursday) @ 3:00PM.
 - Full Board Meeting: April 11th (Thursday) @ 4:00PM.
 - Recycling Committee Meeting: April 25th (Thursday) @ 4:00PM.
 - Executive Committee Meeting: May 16th (Thursday) @ 4:00PM.
 - Finance Committee Meeting: May 21st (**Tuesday**) @ 4:00PM.
 - Recycling Committee Meeting: May 23rd (Thursday) @ 4:00PM.
 - Annual Meeting: June 13th (Thursday) @ 11:30AM.

The Finance Committee may wish to go into Executive Session for any of the above items under Section 405 of Title 1 of the Maine Revised Statutes (per the following legislative website: <http://janus.state.me.us/legis/statutes/1/title1ch13sec0.html>).

as of 3/22/2013 3:39 PM

Owner Communities

Bridgton
Cape Elizabeth
Casco
Cumberland
Falmouth
Freeport
Gorham
Gray
Harrison
Hollis
Limington
Lyman
North Yarmouth
Ogunquit
Portland
Pownal
Scarborough
South Portland
Waterboro
Windham
Yarmouth

DATE: February 7, 2013
TO: Chair and Members of the Board
FROM: Kevin H. Roche, General Manager
SUBJECT: Minutes of February 6, 2013 **ecomaine** Finance Committee Meeting

There was an **ecomaine** Finance Committee Meeting on Wednesday, February 6, 2013, at the Waste-to-Energy facility at 3:30PM.

There were three items on the Agenda:

1. Approval of the January 29, 2013 Finance Committee Meeting Minutes
2. Medical Insurance Review
3. Future Meetings

Item #2 – Medical Insurance Review

Associate Members

Baldwin
Hiram
Naples
Parsonsfield
Porter
Saco
Standish

Mr. Art Birt, Director of Finance & Administration for **ecomaine** and Linda Addition of USI Insurance, presented the handouts regarding the Medical Insurance Review to the Finance Committee. There was a lengthy discussion of this review by the Committee.

They informed the Committee about the plan differences between the POS C and PPO 2500 Plan.

Contract Members

Andover
Cornish
Eliot
Greenland, NH
Harpwell
Jay
Kittery
Livermore Falls
Manchester
Monmouth
Newington, NH
North Haven
Old Orchard Beach
Poland
Readfield
Sanford
Stockton Springs
Wayne

At last week's Finance Committee Meeting, the option that appeared to be most favorable to **ecomaine** and the employees was the PPO 2500 program, whereby 100% of the out-of-pocket costs (OOP) maximum would be covered by **ecomaine** through an HRA. However, some co-pays would be increased as well as costs for eye exams and oral surgery. The General Manager would like to cover these extra costs (i.e., higher co-pays) for employees.

Over the past week, staff investigated an alternative program, still under the PPO 2500 plan, whereby **ecomaine** would provide a Flexible Spending Account (FSA) that would be funded by **ecomaine** (\$625 for singles, \$1,250 for family) to cover Section 213 items such as co-pays, doctor's appointments, prescriptions, dental, vision, etc. **ecomaine** would also fund an HRA (\$2000 for singles, \$4000 family, with the premium sharing to remain at the 87.5%/12.5% level. This would also include an active wellness program.

Mr. Regier made a motion to move forward with this new Health Plan, which is still in concept form, to the Executive Committee. The program would include a funded FSA (\$625/1250), an HRA (\$2000/4000) and premium sharing at 87.5% **ecomaine**/12.5% employee, along with an aggressive wellness program. Those employees opting out of the wellness program would be required to pay 15% of the health insurance premium (85% **ecomaine**/15% employee). The motion was seconded by Mr. Van Gaasbeek and passed unanimously.

Item #1 – Approval of the January 29, 2013, Finance Committee Meeting Minutes

Mr. Cole moved to approve the minutes of the January 29, 2013, Finance Committee Meeting. The motion was seconded by Mr. Plante and passed unanimously.

Mr. Van Gaasbeek then made a motion to adjourn the meeting. The motion was seconded by Mr. Frank and all were in favor. The meeting adjourned at 4:35PM.

Item #3 – Future Meetings

- Full Board Meeting: March 21st (Thursday) @ 4:00PM.
- Recycling Committee Meeting: March 28th (Thursday) @ **3:00PM**.
- Finance Committee Meeting/Budget Workshop: March 28th (Thursday) @ 4:00PM.
- Full Board Meeting: April 11th (Thursday) @ 4:00PM.
- Recycling Committee Meeting: April 25th (Thursday) @ 4:00PM.
- Executive Committee Meeting: May 16th (Thursday) @ 4:00PM.
- Finance Committee Meeting: May 21st (**Tuesday**) @ 4:00PM.
- Recycling Committee Meeting: May 23rd (Thursday) @ 4:00PM.
- Annual Meeting: June 13th (Thursday) @ **11:30AM**.

PRESENT:

M. Bobinsky
D. Cole
M. Frank
M. McGovern
T. Moon
A. Plante
R. Regier
L. Van Gaasbeek

ABSENT:

D. Abbott
T. Fortier
J. Gailey
M. Rees
M. St. Clair

Staff: A. Birt and Kevin Roche.

Guest: Linda Addition of USI Insurance.

Attachment B – Budget Proposal

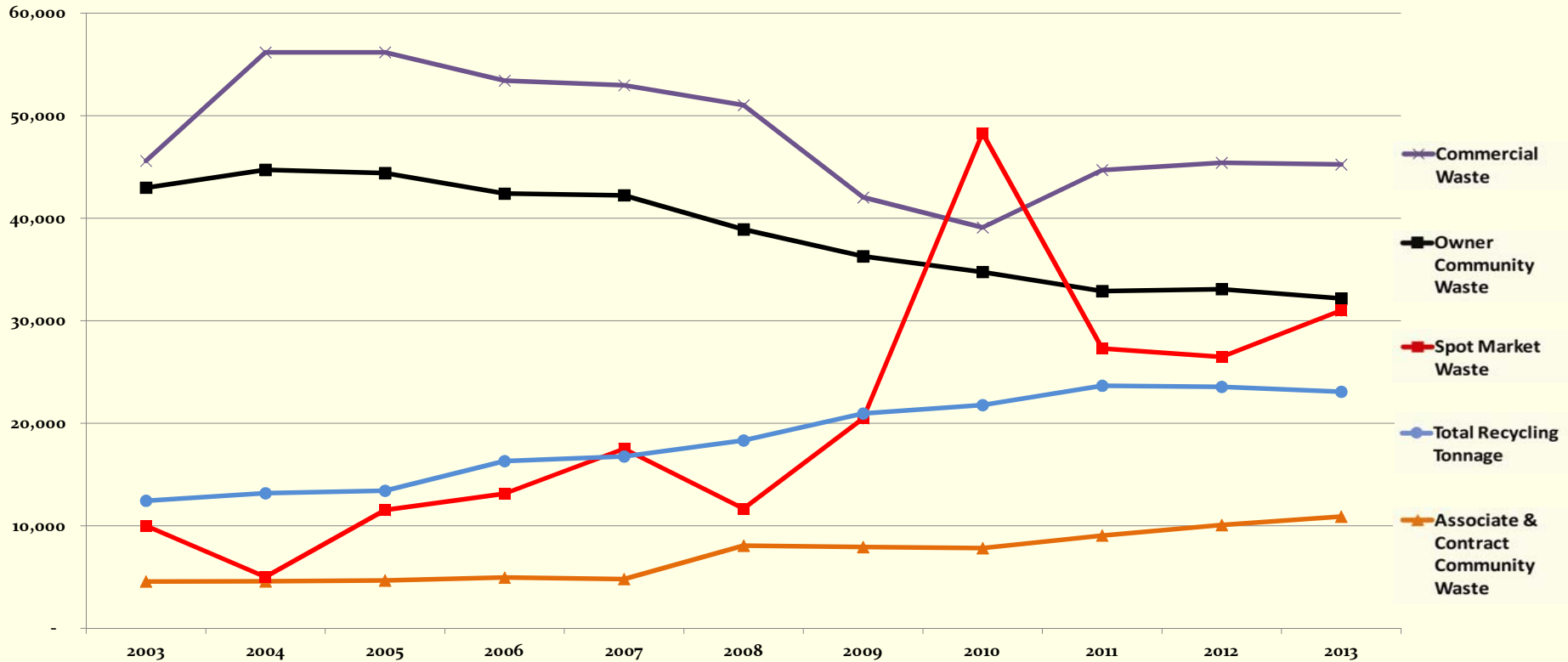
(Sent previously for 3/21/13 Board Meeting)

ecomaine
Statement of Revenue and Expenses - February 2013 (FY 2013)
\$000's

	Month			Year To Date			Last Year - YTD	
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Variance
Operating revenues								
Municipal assessments	\$ 287	\$ 287	\$ 0	\$ 2,295	\$ 2,295	\$ 0	\$ 2,961	\$ (667)
Owners tipping fees	270	356	(86)	2,804	2,847	(43)	2,872	(69)
Contract & Assoc tipping fees	68	92	(24)	769	735	34	716	52
Commercial tipping fees	378	481	(104)	3,822	3,851	(29)	3,807	15
Spot market tipping fees	151	159	(9)	1,693	1,274	420	1,436	258
Electrical generating revenues	282	287	(5)	2,503	2,298	205	2,799	(296)
Sales of recycled goods	204	244	(40)	1,828	1,948	(121)	2,667	(839)
Recycling tipping fees	2	3	(1)	48	24	24	32	15
Gorham property assessments	10	14	(3)	117	110	8	78	39
Other operating income	7	7	(0)	58	56	1	57	0
Total operating revenues	1,659	1,929	(270)	15,936	15,437	499	17,427	(1,491)
Operating expenses								
Administrative expenses	189	196	7	1,572	1,646	74	1,620	48
Waste-to-energy operating expenses	628	616	(12)	5,284	5,169	(115)	5,068	(216)
Recycling operating expenses	121	142	21	1,016	1,165	149	1,068	52
Landfill/ashfill operating expenses	112	99	(13)	1,010	1,097	88	1,070	60
Contingency	-	21	21	-	167	167	-	-
Landfill closure and postclosure care costs	23	23	0	185	186	1	186	1
Post-retirement benefit- Health Care	-	8	8	-	62	62	53	53
Depreciation & amortization	338	350	12	2,762	2,800	38	2,733	(29)
Total operating expenses	1,411	1,455	44	11,828	12,292	464	11,798	(30)
Net operating income	247	474	(227)	4,108	3,145	962	5,629	(1,521)
Non-operating income (expense)								
Interest income	6	3	3	50	23	26	40	9
Interest expense	-	(1)	1	(1)	(6)	5	(75)	74
Other Expense	43	-	(43)	47	-	47	3	44
Net non-operating	49	2	(39)	96	17	79	(32)	127
Total Revenue Less Expenses	\$ 296	\$ 476	\$ (265)	\$ 4,203	\$ 3,162	\$ 1,041	\$ 5,597	\$ (1,394)



February Year to Date Tonnage - FY2013



	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Owner Community Waste	42,990	44,734	44,412	42,412	42,248	38,922	36,295	34,769	32,896	33,097	32,177
Associate & Contract Waste	4,583	4,599	4,682	4,959	4,822	8,073	7,941	7,832	9,063	10,090	10,916
Commercial Waste	45,611	56,191	56,199	53,434	52,976	51,039	42,041	39,107	44,715	45,412	45,251
Spot Market Waste	10,007	5,012	11,537	13,136	17,511	11,677	20,489	48,305	27,297	26,484	31,008
Total Waste	103,191	110,535	116,830	113,941	117,557	109,711	106,766	130,012	113,971	115,083	119,352
Recycling	12,459	13,183	13,433	16,329	16,769	18,333	20,966	21,784	23,677	23,569	23,084

Statistical Data - February 2013 (FY 2013)

	Month Actual Vs Budget				Year to Date Actual Vs Budget				Year to Date Vs Last Year		
	Actual	Budget	Var - Fav / (Unfav)		Actual	Budget	Var - Fav / (Unfav)		Prior Year Actual	Var - Fav / (Unfav)	
			Units	%			Units	%		Units	%
Inbound Tons											
Owner	3,084	4,079	(995)	-24.4%	32,177	32,631	(454)	-1.4%	33,097	(920)	-2.8%
Assoc & Contract	945	1,247	(302)	-24.2%	10,916	9,973	943	9.5%	10,090	826	8.2%
Commercial	4,370	5,649	(1,279)	-22.6%	45,251	45,194	57	0.1%	45,412	(161)	-0.4%
Spot	3,365	2,827	538	19.0%	31,008	22,619	8,389	37.1%	26,484	4,524	17.1%
Total MSW	11,764	13,802	(2,038)	-14.8%	119,352	110,416	8,936	8.1%	115,083	4,269	3.7%
Recycling - Inbound	2,101	2,966	(865)	-29.2%	23,084	23,724	(640)	-2.7%	23,569	(485)	-2.1%
Total All	13,865	16,767	(2,902)	-17.3%	142,436	134,140	8,296	6.2%	138,652	3,784	2.7%

Revenue \$ /Ton											
Owner	\$ 87.67	\$ 87.25	\$ 0.42	0.5%	\$ 87.13	\$ 87.25	\$ (0.12)	-0.1%	\$ 86.78	\$ 0.35	0.4%
Assoc & Contract	72.01	73.66	(1.65)	-2.2%	70.42	73.66	(3.24)	-4.4%	71.00	(0.58)	-0.8%
Commercial	86.42	85.21	1.21	1.4%	84.46	85.21	(0.76)	-0.9%	83.84	0.62	0.7%
Spot	44.77	56.30	(11.53)	-20.5%	54.61	56.30	(1.70)	-3.0%	54.21	0.40	0.7%
Recycling	98.06	83.13	14.92	18.0%	81.25	83.13	(1.88)	-2.3%	114.54	(33.29)	-29.1%

Energy											
MWH's Sold	6,260	6,477	(217)	-3.4%	62,001	56,939	5,062	8.9%	58,428	3,573	6.1%
\$/MWH	\$ 44.98	\$ 44.25	\$ 0.72	1.6%	\$ 40.38	\$ 40.36	\$ 0.02	0.0%	\$ 47.91	\$ (7.53)	-15.7%

	Fiscal Year To Date										
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Year to Date Tons											
Owner	42,990	44,734	44,412	42,412	42,248	38,922	36,295	34,769	32,896	33,097	32,177
Assoc & Contract	4,583	4,599	4,682	4,959	4,822	8,073	7,941	7,832	9,063	10,090	10,916
Commercial	45,611	56,191	56,199	53,434	52,976	51,039	42,041	39,107	44,715	45,412	45,251
Spot	10,007	5,012	11,537	13,136	17,511	11,677	20,489	48,305	27,297	26,484	31,008
Total MSW	103,191	110,535	116,830	113,941	117,557	109,711	106,766	130,012	113,971	115,083	119,352
Recycling	12,459	13,183	13,433	16,329	16,769	18,333	20,966	21,784	23,677	23,569	23,084

Summary Analysis of All Tons
July 1, 2012 to February 28, 2013

Community	Waste			Recycle		
	FY12	FY13	over/(under)	FY12	FY13	over/(under)
BRIDGTON	1,570	1,444	(126)	412	413	1
CAPE ELIZABETH	1,782	1,721	(61)	774	763	(11)
CASCO	619	596	(23)	293	287	(7)
CUMBERLAND	980	966	(15)	552	550	(1)
FALMOUTH	1,409	1,376	(33)	988	947	(41)
FREEPORT	1,074	1,060	(14)	396	389	(7)
GORHAM	1,435	1,511	76	882	851	(31)
GRAY	1,728	1,655	(73)	-	-	-
HARRISON	623	600	(23)	131	126	(5)
HOLLIS	638	653	15	208	205	(3)
LIMINGTON	1,036	968	(69)	74	69	(5)
LYMAN	747	727	(20)	168	163	(5)
NORTH YARMOUTH	382	387	4	268	273	5
OGUNQUIT	527	442	(85)	207	182	(25)
PORTLAND	6,274	6,303	29	3839	3695	(144)
POWNALE	118	117	(1)	95	95	-
SCARBOROUGH	3,604	3,578	(26)	1713	1641	(72)
SOUTH PORTLAND	4,151	3,930	(220)	1514	1518	4
WATERBORO	1,294	1,229	(65)	300	288	(13)
WINDHAM	1,417	1,396	(21)	1002	993	(9)
YARMOUTH	1,540	1,519	(22)	668	660	(8)
Owner Member Total	32,950	32,177	(773)	14,484	14,107	(377)
BALDWIN	349	336	(13)	-	-	-
HIRAM	349	336	(13)	-	-	-
NAPLES	751	744	(7)	-	-	-
PARSONFIELD	497	511	14	53	50	(2)
PORTER	349	336	(13)	-	-	-
SACO	3,327	3,106	(222)	1,147	1,116	(31)
STANDISH	2,051	1,841	(210)	378	372	(6)
TRI-TOWN	-	-	-	84	98	14
Associate Member Total	7,673	7,210	(462)	1,661	1,636	(25)
ANDOVER	-	-	-	29	32	3
CORNISH	-	-	-	40	31	(9)
ELIOT	765	725	(40)	-	-	-
GREENLAND, NH	-	-	-	47	270	223
HARPSWELL	744	588	(155)	-	-	-
JAY	-	-	-	236	221	(15)
KITTERY	-	1,569	1,569	-	-	-
LIMERICK	-	-	-	-	5	5
LIVERMORE FALLS	463	424	(39)	111	110	(1)
MANCHESTER	-	-	-	85	77	(8)
MONMOUTH	-	-	-	212	218	6
NEWINGTON	-	-	-	51	50	(1)
NORTH HAVEN	146	139	(8)	-	46	46
OLD ORCHARD	-	-	-	397	410	13
POLAND	-	-	-	257	263	6
READFIELD/WAYN	-	-	-	214	196	(18)
SANFORD	248	261	12	1,116	1,017	(99)
STOCKTON SPRINGS	-	-	-	-	39	39
Contract Member Total	2,366	3,706	1,339	2,794	2,985	191
Commercial Total	44,222	45,251	1,030	4,535	4,357	(178)
Spot Market Total	26,265	31,008	4,743	-	-	-
Grand Totals	113,475	119,352	5,876	23,475	23,084	(390)

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Balance Sheet - February 2013 (FY 2013)
\$000's

	2012 June 30	2013 Feb	Reserves as per policy	Target
Assets				
Current Assets				
Balance Operating Cash	\$ -	\$ 6,948	\$ -	\$ -
Cash Reserve, Operating	19,182	7,500	7,500	7,500
Cash Reserve, Held By Trustee For Debt Payments	2,947	-	-	-
Cash Reserve, Short Term Capital	-	3,251	3,250	3,250
Cash Reserve, Long Term Capital	-	4,001	4,000	4,000
Cash Reserve, Landfill Close/Post Close	-	1,700	1,700	22,217
Accounts Receivable	2,274	1,775		
Inventory	2,128	2,151		
Prepaid Expenses	244	264		
Total Current Assets	<u>26,775</u>	<u>27,590</u>		
Property, Plant & Equipment	124,466	127,248		
Less: Accumulated Depreciation	94,050	96,601		
Net Property, Plant and Equipment	<u>30,416</u>	<u>30,648</u>		
Debt Service Reserve	1,800	-		
Gorham Property	1,500	1,500		
Total Assets	<u>60,491</u>	<u>59,738</u>		
Liabilities				
Current Liabilities				
Accounts Payable	894	182		
Accrued Expenses	681	811		
Accrued Compensated Absences	830	830		
Current Portion of Long Term Debt	4,560	-		
Current Portion of Capital Leases	-	-		
TD Bank Term Loan	-	-		
Total Current Liabilities	<u>6,965</u>	<u>1,823</u>		
Other Liabilities				
Bonds - Long-Term Portion	-	-		
Accrued Landfill Close & Post Close costs	15,694	15,879		
Accrued Post Retirement Benefit - Health Care	295	295		
Total Liabilities	<u>22,954</u>	<u>17,997</u>		
Net Assets (Equity)				
Restricted - Debt Service Reserve				
Total Restricted Reserves	1,800	-		
Fund Balance (Retained Earnings)	29,028	37,538		
Revenues Less Expenses (Current Year)	6,704	4,203		
Total Fund Balance (Retained Earnings)	<u>35,732</u>	<u>41,741</u>		
Total Net Assets (Equity)	<u>\$ 37,532</u>	<u>\$ 41,741</u>		

ecomaine
Statement of Cash Balances - February 2013 (FY 2013)

	\$000's				
	Act FY 12 @ 6/30/12	Bud FY 2013 @ 6/30/13	Act FY 13 @ 02/28/2013		
Cash flows from operating activities:					
Net operating income	\$ 6,761	\$ 3,079	\$ 4,108		
Add back: depreciation	3,808	4,200	2,762		
Add back: landfill closure costs	277	278	185		
Add back: Post Retirement Benefit	-	93	-		
Other working capital changes	384	-	(119)		
Net cash provided by operating activities	<u>11,230</u>	<u>7,650</u>	<u>6,936</u>		
Cash flows from capital and related financing activities:					
Bank loan	-	-	-		
Payment of interest	(113)	(9)	(1)		
Repayment of long-term debt	(6,630)	(3,975)	(4,560)		
Repayment of capital leases	-	-	-		
Net cash used in capital and related financing	<u>(6,743)</u>	<u>(3,984)</u>	<u>(4,561)</u>		
Cash flows from investing activities:					
Receipts of interest	59	35	50		
Capital expenditures	(2,587)	(5,509)	(2,951)		
Net cash used in investing activities	<u>(2,528)</u>	<u>(5,474)</u>	<u>(2,902)</u>		
Net increase (decrease) in cash	1,959	(1,808)	(527)		
Cash, beginning of period	21,968	22,808	23,927		
Cash, end of period	<u>23,927</u>	<u>21,000</u>	<u>23,400</u>		
Detail				Reserves	
				as per policy	Target
Operating Cash Reserve	7,500	7,500	7,500	7,500	7,500
Short Term Capital Reserve	3,251	3,250	3,251	3,250	3,250
Long Term Capital Reserve	4,001	4,000	4,001	4,000	4,000
Landfill Closure reserve	850	1,700	1,700	1,700	22,217
Bond Payment Reserves	2,947	285	-	-	-
Debt Service Reserves	1,800	-	-	-	-
Balance Operating Cash	3,580	4,265	6,948	-	-
Total	<u>\$ 23,929</u>	<u>\$ 21,000</u>	<u>\$ 23,400</u>	<u>\$ 16,450</u>	<u>\$ 36,967</u>

FY' 2013 Capital Projects Statement - February 2013 (FY 2013)

WTE Operations		FY 2013 Budget	Project Expend YTD	FY 13 Forecast	Var from Budget	Project Status
1510	Precipitator Plate Replacement	400,000	38,462	400,000	-	In Progress
1543	Primary Air Fan VFD Replacement	40,000	13,788	20,000	20,000	In Progress
1554	Slaker Replacement	60,000	65,083	65,083	(5,083)	Complete
1564	Roof Replacement	105,000	100,446	100,446	4,554	Complete
1566	Storage Structure	200,000	197,375	197,295	2,705	Complete
1578	Metal Recovery *	-	(250)	(250)	250	Complete
1580	Update facility controls version *	-	11,810	20,000	(20,000)	Complete
1581	CEMS Replacement	225,000	82	375,000	(150,000)	In Progress
1595	Additional parking *	-	8,086	50,000	(50,000)	In Progress
1610	Fire alarm panel replacement *	-	8,128	8,128	(8,128)	Complete
1611	Fire Protection additions *	-	86,200	100,000	(100,000)	In Progress
1612	HVAC controls upgrade *	-	13,570	21,000	(21,000)	In Progress
1620	Boiler inconel and water wall replacement	900,000	-	900,000	-	
1624	Elevator controls upgrade *	-	(27,669)	150,000	(150,000)	In Progress
1626	Condensate pump Replacement/Spare	32,000	33,002	31,267	733	Complete
1627	Scrubber room floor replacement *	-	4,673	4,673	(4,673)	Complete
1629	Chiller for HVAC Replacement	100,000	5,568	100,000	-	In Progress
1635	Loader Replacement	250,000	225,435	250,000	-	In Progress
1639	Carbon System Feeder & Blower Replacement	60,000	6,700	30,000	30,000	
1640	Third Floor Renovations	75,000	1,520	130,000	(55,000)	In Progress
	ESP rebuild	490,000	-	-	490,000	Postponed
	Boiler Feedwater Pump Overhaul	120,000	-	60,000	60,000	
Subtotal	Waste to Energy	3,057,000	792,008	3,012,642	44,358	
Recycling Operations						
1599	Recycling bins and containers	20,000	9,959	20,000	-	
1628	Warehouse expansion *	-	18,194	18,194	(18,194)	Complete
1631	Radios	10,000	9,922	9,922	78	Complete
1634	Loader Replacement	95,000	89,940	89,940	5,060	Complete
1636	Lunch room Improvements	100,000	2,977	100,000	-	In Progress
1637	Fork truck Replacement	50,000	48,880	48,880	1,120	Complete
Subtotal	Recycling Operations	275,000	179,871	286,936	(11,936)	
Landfill Operations						
1588/1597	Phase II Expns, Quality Control, Design & Permit	2,056,600	1,853,501	1,845,306	211,294	Complete
1632	Ash Truck	90,000	89,500	89,500	500	Complete
1633	Security System Replacement**	-	14,061	15,000	(15,000)	In Progress
1641	Land	-	2,000	-	-	In Progress
	Loader Replacement	-	-	225,000	(225,000)	In Progress
Subtotal	Landfill Operations	2,146,600	1,959,061	2,174,806	(28,206)	
Administration						
1596/1630	Office equipment / IT upgrades	30,000	20,216	30,000	-	In Progress
Subtotal	Admin. Operations	30,000	20,216	30,000	-	
Total	All Areas	5,508,600	2,951,157	5,504,384	4,216	-

* Prior year project

**Un-budgeted New Project

FY' 2013 Capital Projects Glossary - December 2012 (FY 2013)

WTE Operations

Precipitator Plate Replacement - Replacement of the support plates (structure) at each end of the ESP

Primary Air Fan VFD Replacement – These have a life expectancy of 7-10 years and are 7 years old. 3rd replacement cycle.

Slaker Replacement – lime slaker is a mixing chamber and agitator that mixes the lime and water for use in acid gas control in the acid gas scrubbers.

Roof Replacement - Replacement of the rubber roof over the refuse bunker

Storage Structure - Construction of heavy steel storage racks for boiler tubes, steel and facility equipment

Ferrous recovery - Install new magnet for capturing post burn metals from the ash stream

Update facility controls version - Upgrade Delta V controls -- AKA DCS Control System Replacement

CEM Replacements - Partial replacements of outdated Continuous Emission Monitors.

Additional Parking - Expand parking capacity at WTE

Fire alarm panel replacement

Fire Protection additions

HVAC controls upgrade - Install new controls to regulate HVAC at WTE

Boiler Tube Replacement / Inconel – Replacing lateral wear tubes located just over the boiler grate system for protecting the tubes in the lower furnace.

Elevator controls upgrade - Update and upgrade the elevator at WTE

Condensate Pump Replacement/Spare - Replacement condensate pump to allow rebuilding of existing condensate pump

Scrubber room floor replacement - Replace floor in scrubber room

Chiller for HVAC Replacement - Replacement chiller for the administration building HVAC system

Loader- Replace existing loader used at WTE

Carbon System Feeder & Blower Replacement - replacement components to deliver activated carbon - pollution control

Third Floor Renovations - Construction of conference rooms and offices on the third floor of the administration building.

Precipitator Rebuild – carry over from FY 12 – replaces all hoppers in the lower section of the ESP

Boiler Feedwater Pump Overhaul - Overhaul of three boiler feed water pumps every 3 years

Recycling Operations

Recycling Bins and Containers - purchase recycling containers for the Public Places Recycling Program

Warehouse Expansion (carry over from last FY)- To enclose the old outside commingled container holding area to house materials waiting for shipment

Radios - Complete new radio setup for the entire recycling facility, estimated completion Aug 12'

Loader Replacement - Four year replacement on loader, est hours on machine will be 11,000 hrs. Planned replacement Nov 12'

Lunchroom Remodel - Complete remodel of lunch room and locker / bathrooms, job to start Sept 12'

Fork Truck Replacement (2) - Replacement of 2 Fork trucks, estimated hours on each fork truck will be 8,500 hrs. Planned replacement Nov 12'

Landfill Operations

Phase II Landfill expansion

Ash Truck- Purchase new ash truck

Security System Replacement - replace system destroyed by lightning

Administration

Office equipment / IT upgrades - IT Upgrades